



# Winning the Long Game: How Strategic Leaders Shape the Future

By Steven Krupp, Paul J.H. Schoemaker

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**Winning the Long Game: How Strategic Leaders Shape the Future** By Steven Krupp, Paul J.H. Schoemaker

## Are you winning the battle but losing the war?

Every leader has to deliver the goods—make budget, meet deadlines, and deftly manage people—to provide the inspirational fuel that keeps their business running day-in and day-out.

But therein lies the danger of winning today's battle and losing the war—that is the long game of creating sustainable value in a volatile, uncertain world that is becoming ever-more complex and ambiguous.

The number one business challenge—is winning the long game by being more strategic; developing the skills to look outside the four walls of the organization and see the world from the future back.

Steven Krupp and Paul J. H. Schoemaker bridge the gap between what many see as the separate domains of strategy and leadership to show how to develop the discipline of strategic leadership in a world of growing uncertainty.

Pragmatic to the core, *Winning the Long Game* creates vivid insights into the discipline of strategic leadership by applying it systemically through personal portraits of successful business leaders. The book profiles Elon Musk, Richard Branson, and Sara Blakely, as well as world-renowned figures like Pope Francis, Oprah Winfrey, and Nelson Mandela. What makes these strategic leaders successful is highlighted by contrasting them with others who are either mediocre or outright failures.

*Winning the Long Game* is the must-have playbook for every leader and for any manager seeking to become more strategic in today's topsy-turvy world.

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**Editorial Review**

Review

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"A captivating case for strategic leadership, thinking broadly and acting decisively."—**Michael Useem, Professor of Management and Director of the Center for Leadership and Change at the Wharton School, University of Pennsylvania**

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"Masterful...we learn why—and learn how to cope more effectively with a Black-Swan/Gray-Swan world."—**Philip E. Tetlock, Annenberg University Professor, Psychology Department and Wharton School, University of Pennsylvania**

"A practical playbook for senior and high potential leaders to increase their strategic aptitude and business impact."—**William Strahan: EVP Human Resources, Comcast Cable**

"Weaves keen insights about strategic leadership, fun stories, and very practical tips into a power packed narrative sure to raise any leaders game."—**Fred Krupp, President, Environmental Defense Fund**

"Krupp and Schoemaker...have assembled a cogent, inspiring guide to what constitutes a strategic leader—and how readers can be strategic in their own lives... this highly readable book focuses on the nuts and bolts of each discipline, guiding readers on how to import the lessons learned into their own lives."—*Publishers Weekly*

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## About the Author

**Steven Krupp** is the CEO of Decision Strategies International, a firm devoted to helping leaders become more strategic and organizations more adaptive in the face of uncertainty. Dr. Krupp advises premier global organizations and has published in *Harvard Business Review*, *Harvard Management Update* and *Chief Learning Officer Magazine*.

**Paul J.H. Schoemaker** is founder and executive chairman of Decision Strategies International and research director of the Mack Institute for Innovation Management at the Wharton School, where he teaches strategy and decision-making. Dr. Schoemaker has authored or coauthored more than one hundred articles and is coauthor of the business bestsellers *Decision Traps* and *Winning Decisions*, among many other books.

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